

# ***The Future of Higher Education in Estonia***

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Tallinn, June 15 2022

# Dealing with Change 2050 - 30 years ahead

- International Competition
- 4<sup>th</sup> Industrial Revolution / New Technologies / Artificial Intelligence
- New forms of work
- Cultural Identity
- Potential of Women and Youth
- Good governance

# High Quality Universities

- Central to everything
- More than other institutions
  - People, identification with youth
  - Economy
  - Public services
  - Communities and Wider Society
  - Values
  - Energy and Entrepreneurship

# The University Challenge

- Understanding and interpreting the process of change
- Offering approaches that would harness the process of change for general benefit
- Educating and training to high quality the specialist workers whose skills are necessary to address change properly
- Creating a general intellectually engaging climate and culture across societies that promotes the virtues of understanding and science

# Research: Understanding and Interpreting

University contribution to progress

- Economy
- Work
- Society
- Culture and History

# Research Harnessing for General Benefit

- Focus on problem solving and knowledge about how to address change
- Strong relationships with employers, public and private
  - Analysis of necessary skills
  - Local research and knowledge transfer
- University contribution to public and governmental ambitions
- Promote research networks

# Education and Training High Quality

- Flexibility in offering new modes of study, structure of courses and modes of delivery
- Agreement of a system of accreditation with relevant professional bodies
- Retraining/updating/continuous professional development
- Pastoral care
- Access and pre-university courses

# Creating strong intellectual climate

- Leadership and governance
- Diverse and respectful university communities
- Local civic and community engagement
- Develop clear local community strategy, industry plus civic

# Resources

## Paying for it all

### Estonian Changes

- State
- Individual Student
- Employer
- Philanthropy
- International support, money and in kind

# Universities and their Partners

- Understanding change locally, regionally and internationally
- Charting the challenges of the future
- Providing the skills of the future
- Creativity and Intelligence
- Resilience, Resourcefulness and Innovation
- Promoting the values of a strong society

# Making It Happen

- Future not Past
- Consistent Focus and Leadership
- Wide Support and Engagement
- Partnerships